

DIVERSITY & INCLUSION APPROACHES INSIGHT AND IMPACT WORKSHEET

The purpose of this activity is to help participants gain insight into the impact of the similarities and differences between their personal approach to D&I and their organization’s approach to D&I and to determine how those differences or similarities might guide their actions.

STEP 1: ASSESSMENT. Rank order each list below – with 1 being the least and 5 the most (use all numbers 1, 2, 3, 4, 5). These approaches are from the Global D&I Benchmarks: Standards for Organizations Around the World, a free resource available at centreforglobalinclusion.org. The two authors and 95 Expert Panelists used a consensus-based research model to come to agreement.

COMPETENCE	IMPROVING SKILLS, KNOWLEDGE, AND ABILITY <i>Terms sometimes used when describing this approach:</i> Awareness, Bias Reduction, Cultural Competence, D&I Skills Training, Effective Behaviors, Multicultural Education, Valuing Difference
COMPLIANCE	COMPLYING WITH LAWS AND REGULATIONS <i>Terms sometimes used when describing this approach:</i> Affirmative Action, Employment Equity, Human Rights, Legal, Pay Equity, Representation/Targets/Quotas
DIGNITY	AFFIRMING THE VALUE AND INTERCONNECTEDNESS OF EVERY PERSON <i>Terms sometimes used when describing this approach:</i> Compassion, Faith, Generosity, Interconnection, Love, Mindfulness, Right-Thing-To-Do, Spirituality, Unity, Values
ORGANIZATION DEVELOPMENT	IMPROVING ORGANIZATIONAL PERFORMANCE <i>Terms sometimes used when describing this approach:</i> Business Imperative, Change Management, Competitive Advantage, Employer of Choice, Human Capital Utilization, Innovation, Organizational Effectiveness, Organizational Systems, ROI, Talent Management
SOCIAL JUSTICE	TREATING PEOPLE EQUITABLY AND ETHICALLY <i>Terms sometimes used when describing this approach:</i> Community Responsibility, Economic Empowerment, Ethics, Fairness, Human Rights, Income Inequality, Overcoming/Dismantling Oppression, Social Cohesion, Social Responsibility

Your Personal Approach to D&I

Think of these items as your passion, approach, values, area of study, or similar term. Indicate which one of the following 5 is most to least important to you. Rank 1 for the least and 5 for the most with 2, 3, 4 in between.

Competence	
Compliance	
Dignity	
Organization Development	
Social Justice	

Your Organization’s Approach to D&I

Think of these items as the approaches your organization uses – its mission, strategy or tactics based on outcomes, values, or measures. Indicate which of the following 5 is most to least important to your organization. Rank 1 for the least and 5 for the most with 2, 3, 4 in between.

Competence	
Compliance	
Dignity	
Organization Development	
Social Justice	

STEP 2: REFLECTION QUESTIONS

1. Compare the two lists. What does the similarity or difference mean regarding your “fit” with D&I as a career choice?
2. How does the similarity or difference impact your effectiveness in your organization? Think about your ability to influence and/or implement what your leadership requires.
3. Consider if your organization’s priorities match its actions. For example, an organization may be seen to prioritize Compliance, by policy, yet employee attitudes and actions seem to prioritize Social Justice.
4. How can you use this insight to select your career path and/or be more influential/effective in your organization?
5. How does this insight impact your personal feeling and energy as you do your work?

STEP 3: DISCUSSION. Use the questions above to discuss with your colleagues.

Use the reverse side for notes, if you like.